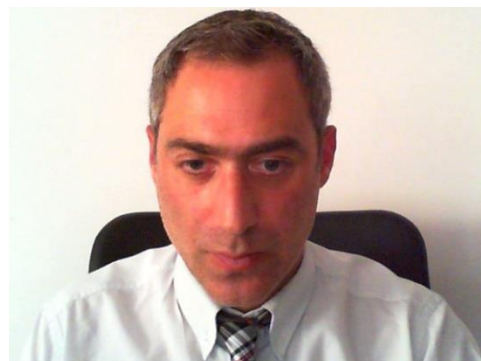


Curriculum Vitae

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Current full-time Academic/Research Posts:

Associate Professor

Department of Port Management and Shipping
School of Economics and Political Science
National and Kapodistrian University of Athens (NKUA)
Evia, Greece
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Senior Research Fellow

Greek Foundation for European & Foreign Policy (ELIAMEP)
Vas. Sofias 49
Athens, Greece

Education:

Post Doc in *Supply Chain Finance*
(May2015 – April2019)

Thesis title: Exploring the Phases of the Shipping Cycle using Confidence Indicators

- University of the Aegean, Greece

Ph.D. in *Supply Chain Finance*
(Dec2011-April2015)

Thesis title: Shipping Financing through Credit Institutions and Credit Risk Management Tools: Consequences of International Financial Crises

- University of the Aegean, Greece

MSc in *International Shipping* (Sep2005-Dec2006)

- University of Plymouth, UK

BSc in *Economics* (Sep1998-Sep2002)

- University of Piraeus, Greece

High School (Sep1992-Sep1998)

- Pierce College, The American College of Greece

Academic Appointments

2026- todate	<i>Lloyd's Maritime Academy in partnership with Middlesex University, London, UK</i> <u>Visiting Professor at the MSc Maritime Operations</u> Scientific Field: Logistics, Port & Terminal Management
2020- todate	<i>National Kapodistrian University of Athens, Greece</i> <u>Associate Professor at the Department of Port Management and Shipping</u> Scientific Field: Shipping & Port Supply Chain
2020- todate	<i>Shanghai Maritime University, China</i> <u>Visiting Professor at the College of Transport</u> Course: Supply Chain Management
2021- todate	<i>Shanghai Maritime University, China</i> <u>Visiting Professor at the College of Transport</u> Course: Shipping Finance
2020-todate	<i>Audencia Business School, Nantes, France</i> <u>Visiting Professor at the MSc in Supply Chain and Purchasing Management</u> Course: Supply Chain Finance
2020- Spring 2023	<i>University of the Aegean, Chios, Greece</i> Assistant Professor at the Department of Shipping, Trade & Transport, School of Business Studies <u>MBA in Shipping</u> Courses: Shipping Finance and Risk Management, Financial Accounting in Shipping
2020- Spring 2023	<i>University of the Aegean, Chios, Greece</i> Assistant Professor at the Department of Shipping, Trade & Transport, School of Business Studies <u>MSc Shipping, Trade & Transport</u> Courses: Finance & Financial Risk Management, Shipping Finance
2020- Spring 2023	<i>University of the Aegean, Chios, Greece</i> Assistant Professor at the Department of Shipping, Trade & Transport, School of Business Studies <u>Undergraduate Studies</u> Courses: Shipping Finance, International Finance, Finance, International trade, Shipping Accounting, Financial Accounting
Fall 2018-2019	<i>University of the Aegean, Chios, Greece</i> Academic Scholar at the Department of Shipping, Trade & Transport, School of Business Studies <u>Undergraduate Studies</u> Course: Special Transport Issues
Spring 2017-2018	<i>University of the Aegean, Chios, Greece</i> Academic Scholar at the Department of Shipping, Trade & Transport, School

	of Business Studies <i>Undergraduate Studies</i> Course: Financial Resources and Shipping
2017-2018	<i>Hellenic Open University, Patras, Greece</i> Adjunct Professor at MSc in Banking School of Social Sciences Course: Means of Banking Operations
Fall 2019-todate	<i>International Hellenic University, Thessaloniki, Greece</i> Adjunct Professor at MSc in Banking, Financial Technology and Risk Management School of Economics, Business Administration and Legal Studies Course: Banking and Fintech

PhD Theses supervision

- Mr. Georgios Christakis: "World Seaborne Trade in Real Time and Chartering Strategies in the Commodities Market" (since Nov.2020)
- Mrs. Maria Opsimouli: "ESG Integration in the Logistics Industry and Climate Alignment of Ship Finance Portfolios" (since Nov.2021)
- Mr. Sotirios Migkos: "On inflation dynamics, asymmetry and maritime shipping costs" (since Mar.2024)
- Mr. Nikolaos Papanikos: "Creation and Holistic Management of Voluntary Markets' Carbon Credits from Maritime Transportation Activities" (since Nov.2024)
- Mr. Michael Zervos: "Optimizing Maritime Logistics for Sustainable Blue Economy Development: an Economic Analysis & Supply Chain Finance Integration (since Nov.2024)
- Mr. Nikos Manadiakis: "Study of the Impact of the Development Law in Greece on businesses and specifically on their competitiveness, with an emphasis on the transport sector. Linking the impact on businesses to regional development." (since Jan.2025)
- Mr. Kostas Politis: "Optimization of sustainable port supply chain models for enhanced efficiency and environmental impact reduction." (since May2025)

PostDoc Theses supervision

- Mr. Ioannis Katsounis: "Analysis of the Blue Economy at Macro-regional level: governance, social cohesion and sustainable development issues" (since Dec.2023)
- Mrs. Paraskevi Theodorou: "Shipping and Accessibility: Challenges and Applications in Maintaining Quality and Safety in the Era of Digital Transformation" (since May2024)

Research Interests

Logistics and Supply Chain Management: Operations Management, Project Management, Total Quality Management, Information Flows, Financial Flows & the Management of Risk in Supply Networks, The Logistics of Supply Networks, Transportation Systems

Risk Management: volatility modeling, spillover dynamics, diversification tools.

Sectorial focus: logistics, shipping, ports, banking.

Public Output from Research & Scholarly Activity

Papers published at peer reviewed journals

1. Gavalas, D. and Syriopoulos T., 2012, The effects of Basel III on banking performance; examining lending issues. *Journal of the Greek Statistical Association* (Statistical Review) 8(1-2), 21-52.
2. Gavalas, D. and Syriopoulos T., 2013, Bank Loan Quality and Credit Risk Exposure: A Multi-Criteria Decision Approach to Collateral Selection in shipping. *Economics World* 1(1), 59-86.
3. Gavalas, D. and Syriopoulos, T., 2014, Bank Credit Risk Management and Rating Migration Analysis on the Business Cycle. *International Journal of Financial Studies* 2(1), 122-143.
4. Gavalas, D., and Syriopoulos, T., 2014, Bank Credit Risk Management and Migration Analysis; Conditioning Transition Matrices on the Stage of the Business Cycle. *International Advances in Economic Research* 20(2), 151-166.
5. Gavalas, D. and Syriopoulos, T., 2014, An Integrated Credit Rating and Loan Quality Model: Application to Bank Shipping Finance. *Maritime Policy and Management* 42(6), 533-554.
6. Gavalas, D. and Syriopoulos, T., 2014, Basel III and its effects on banking performance; Investigating lending rates and loan quantity. *Journal of Finance and Bank Management* 2(3&4), 17-52.
7. Gavalas, D. and Syriopoulos, T., 2015, Which risk-collateral channels affect loan management? *Journal of Energy Markets* 8(3), 1-27.
8. Gavalas, D., 2015, How do banks perform under Basel III? Tracing lending rates and loan quantity. *Journal of Economics and Business* 81, 21-37.
9. Gavalas, D., 2016, Shipping Firms' Efficiency Evaluation through Stochastic Frontier Analysis. *Modern Economy* 7, 867-874.
10. Gavalas, D. and Syriopoulos, T., 2016, Exploring the cyclical stance of the shipping market; introducing the Shipping Climate Tracer. *International Journal of Transport Economics* 43(3), 247-263.
11. Gavalas, D. and Syriopoulos, T., 2018, Applying the Corporate Social Responsibility to the Shipping Industry. *International Journal of Accounting & Financial Reporting* 8(1), 155-169.
12. Gavalas, D. and Syriopoulos T., 2019, How sticky are the costs? Evidence from the shipping industry. *International Journal of Accounting and Finance Studies*, 2(1), doi:10.22158/ijafs.v2n1p1.
13. Gidou, M., Paltayan, G.N. and Gavalas, D., 2020, Job Burnout and Job Satisfaction in the Banking Sector; the Perceptions of Bank Employees in Greece. *Review of Economics and Finance* 18, 13-18.
14. Reisi A. and Gavalas D., 2021, Financial Performance of Local Government Organizations: The Case Of Municipalities of the South Aegean Region. *International Journal of Managerial Studies and Research* 9(4), 96-117.
15. Gavalas, D., Syriopoulos, T., and Tsatsaronis, M., 2021, Assessing key performance indicators in the shipbuilding industry; an MCDM approach. *Maritime Policy & Management*, 49(4), 463-491.
16. Gavalas, D., Syriopoulos, T., and Tsatsaronis, M., 2021, COVID-19 impact on the shipping industry: An event study approach. *Transport Policy*, 116, 157-164.
17. Gavalas, D., Syriopoulos, T., and Roumpis, E., 2022, Digital adoption and efficiency in the maritime industry.

Journal of Shipping and Trade, 7(1), 1-22.

18. Tsatsaronis, M., Syriopoulos, T., Gavalas, D., Boura, G., Trakadas, P., & Gkorila, M., 2022, The impact of Corporate Social Responsibility on corporate financial performance: an empirical study on shipping. *Maritime Policy & Management*, 51(2), 226-239.
19. Katsounis, I., Gavalas, D., Lekakou, M., & Christakis, G., 2023, Anchored Ambitions: Investigating the Enduring Attractiveness of Seafaring in Greece. *Journal of Maritime Research (Pomorstvo)*, 37(2), 186-198.
20. Vasiliadis, L., Gavalas, D., & Tsitsakis, C., 2024, Competitive strategies and integration expanses in the large shipping container industry during an era of consecutive global crises. *Maritime Technology and Research*, 6(1), 266413. <https://doi.org/10.33175/mtr.2024.266413>
21. Gavalas, D., 2024, Does sustainability reporting affect firm performance? Evidence from the port sector. *Maritime Technology and Research*, 6(2), 266092. <https://doi.org/10.33175/mtr.2024.266092>
22. Gavalas, D., 2025, Supply chain resilience in the face of uncertainty: a study of wheat trade and supply chain Optimization. *Acta Logistica*, 12(1), 113-115.
23. Gavalas, D., 2025. Green finance frameworks for sustainable shipping industry and blue economy: A Review. *Maritime Technology and Research*, 7(3): 277132.
24. Remoundos, G., Lekakou, M., Stergiopoulos, G., Gavalas, D., Katsounis, I., Peppas, S., & Vaagsaether, K. (2025). Technological Readiness and Implementation Pathways for Electrifying Greek Coastal Ferry Operations: Insights from Norway's Zero-Emission Ferry Transition. *Energies*, 18(17), 4582.
25. Paltayian, G., Xanthopoulou, S., Gavalas, D., Kessopoulou, E., & Angelis, D. (2026). Conceptualising and validating a customer satisfaction measurement model for e-services: evidence from the Greek e-banking sector. *International Journal of Productivity and Quality Management*, 47(1), 54-78. <https://doi.org/10.1504/IJPM.2026.150889>
26. Gavalas, D., Katsounis, I., & Vasiliadis, L. (2026). Gateways of aid: Analyzing port performance in disaster relief operations. *Maritime Technology and Research*, 8(2), 283206-283206. <https://doi.org/10.33175/mtr.2026.283206>
27. Gavalas, D., Katsounis, I., Lekakou, M., Remoundos, G., Stergiopoulos, G., Gota, M., & Choulis, S. (2026). Bridging Seas Sustainably: Adopting Norway's Green Maritime Innovations in Greece. *Ocean and Society*, 3. <https://doi.org/10.17645/oas.11441>
28. Gavalas, D., Katsounis, I., & Kakarnia, P. (2026). Blue Flags and Blue Economy: Evaluating Sustainable Marina Management. *Coastal Management*, 1-14. <https://doi.org/10.1080/08920753.2026.2668877>
29. Gavalas, D., Terezaki, M., & Dikaos, G. (2026). The Arctic shipping routes puzzle: A multi-criteria decision analysis. *Marine Policy*, 192, 107186. <https://doi.org/10.1016/j.marpol.2026.107186>

Books

1. Ma, S., 2020, *Economics of Maritime Business*. Routledge. Edited and translated in Greek by Syriopoulos, T. and Gavalas, D., Davinci Editions, Athens, Greece.
2. Hollensen, S., 2020, *Global marketing*. Harlow: Pearson. Edited and translated in Greek by Gavalas, D., Davinci Editions, Athens, Greece.
3. Hisrich, R. D., Peters, M. P., & Shepherd, D. A., 2017, *Entrepreneurship*. McGraw-Hill Education. Edited and translated in Greek by Gavalas, D., Davinci Editions, Athens, Greece.

4. Langley C.G., Novack R.A., Gibson B.J., and Coyle J.J., 2025, *Supply Chain Management: The Contribution of Logistics to Operational Excellence*. Edited and translated in Greek by Papoutsidakis M., Gavalas D., Zikopoulos, C. Karakitsiou A. and Despoudi, S., Kritiki Editions. Athens, Greece.

Chapters in books

1. Gavalas, D. and Syriopoulos, T., 2016, Selecting the Optimum Collateral in Shipping Finance, in: Kramberger, T., *Strategic Sustainable Logistics and Transportation Planning Strategies*, 295-327, IGI Global Publications.
2. Gavalas, D., 2020, Shipping Firms' Efficiency Evaluation through Stochastic Frontier Analysis, in: Aranoff, G., *Business and Economy Recent Updates*. Hyderabad, India: Vide Leaf.

Papers in published Conference Proceedings

1. Gavalas, D. and Syriopoulos, T., 2011. Credit rating in Bank Shipping Finance; a preliminary analysis of Bank Rating Criteria, Paper presented at ECONSHIP (European Conference in Finance) June 2011, Chios, Greece.
2. Gavalas, D. and Syriopoulos, T., 2013, Booms and Contractions: conditioning transition matrices on the stage of the business cycle, Paper presented at 75th IAES Conference, 3-6 April, 2013, Vienna, Austria.
3. Gavalas, D. and Syriopoulos, T., 2013, Selecting the appropriate Loan Ship Collateral using a Multi Criteria Decision Making Approach; a Banking Perspective, Paper presented at 17th ICMAIF, May 30- June 1, 2013, Rethymnon, Crete.
4. Gavalas, D. and Syriopoulos, T., 2013, Incorporating different Stages of Economy into Credit Migration, Paper presented at 7th ESDO Conference, 8-10 June, 2013, Larisa, Greece.
5. Gavalas, D. and Syriopoulos, T., 2013, Credit Rating Criteria and Loan Quality in Bank Shipping Finance, Paper presented at International Association of Maritime Economists (IAME) Conference, 2-5 July, 2013, Marseille, France.
6. Gavalas, D. and Syriopoulos, T., 2013, Selecting Appropriate Loan Collaterals: A Multi Criteria Decision Approach with Evidence on Banking Finance in Shipping, Paper presented at 20th Annual Conference of MFS, June 30th – July 3rd, 2013, Izmir, Turkey.
7. Gavalas, D. and Syriopoulos, T., 2013, Basel III and its effects on banking performance: Investigating lending rates and loan quantity, Paper presented at 4th National Conference of the Financial Engineering and Banking Society, December 20-21, Athens, Greece.
8. Gavalas, D. and Syriopoulos, T., 2014, Exploring the cyclical stance of the shipping market; introducing the Shipping Climate Tracer, Paper presented at 5th Financial Engineering and Banking Society, December 19-20, Athens, Greece.
9. Gavalas, D. and Syriopoulos, T., 2015, Filtering Loan & Interest Rates; the impact of Basel regulations, Paper presented at International Conference on Business & Economics of the Hellenic Open University, February 6-7, Athens, Greece.
10. Gavalas, D. and Syriopoulos, T., 2015, Monitoring the shipping cycles by using business confidence surveys, Paper presented at Econship Conference of the University of the Aegean, June 24-27, Chios, Greece.
11. Gavalas, D. and Syriopoulos, T., 2015, Shipping market's confidence indicators; tracing the cycles, Paper presented

at 22nd Annual MFS Conference, June 28 - July 1, Halkidiki, Greece.

12. Gavalas, D. and Syriopoulos, T., 2015, Understanding the shipping cycles using shipping confidence indicators, Paper presented at IAME Conference, August 24-26, Kuala Lumpur, Malaysia.
13. Gavalas, D., 2016, Seeking Shipping Firms' Efficiency using Stochastic Frontier Analysis, Paper presented at 2016 Vietnam Symposium in Banking and Finance, November 17-18, Hanoi, Vietnam.
14. Gavalas, D., 2016, Shipping Firms' Efficiency Evaluation through Stochastic Frontier Analysis, Paper presented at Paris Financial Management Conference, December 12-14, Paris, France.
15. Gavalas, D. and Syriopoulos, T., 2018, Shipping Business and Corporate Social Responsibility, Paper presented at International Conference on Business & Economics of the Hellenic Open University, May 11-12, Athens, Greece.
16. Gavalas, D., 2018, Viewing the Financial Distress in the Shipping Industry, Paper presented at 2nd Asia Pacific Productivity Conference, July 4-6, Seoul, S. Korea.
17. Tsatsaronis, M., Syriopoulos, T. and Gavalas, D., 2018, High Yield Bond Spread Determinants: The Case of Shipping, Paper presented at 9th National Conference of the Financial Engineering and Banking Society (FEBS), December 21-22, Athens, Greece.
18. Syriopoulos, T., Tsatsaronis, M., Gavalas, D., Karamanos, I. and Oikonomopoulou, M., 2019, Support Vector Machine (SVM) Assessment in Ship Price Forecasting, Paper presented at International Association of Maritime Economists (IAME) Conference, 25-28 June, Athens, Greece.
19. Syriopoulos, T., Gavalas, D., Tsatsaronis, M., Papageorgiou, A. and Gkorila M., 2020, The Impact of Corporate Social Responsibility on Financial Performance: an Empirical Study on Shipping, Paper presented at International Association of Maritime Economists (IAME) Conference, 10-13 June, Hong-Kong.
20. Tsatsaronis, M., Syriopoulos, T. and Gavalas, D., 2021, COVID-19's Impact on Baltic Indices Across Logistics Performance, Paper presented at International Association of Maritime Economists (IAME) Conference, June 29-July 2, Rotterdam, The Netherlands.
21. Gavalas, D. and Christakis, G., 2021, The relationship between Shipping and Derivatives Market: FFAs & CDS during the COVID-19 pandemic, Paper presented at International Association of Maritime Economists (IAME) Conference, 25-28 November, Rotterdam, The Netherlands.
22. Syriopoulos, T., Tsatsaronis, M., Mpoura, G. and Gavalas, D., 2021, Poseidon Principles: the impact on shipping finance, Paper presented at International Association of Maritime Economists (IAME) Conference, 25-28 November, Rotterdam, The Netherlands.
23. Gavalas, D. and Christakis, G., 2021, The relationship between Shipping and Derivatives Market: FFAs & CDS during the COVID-19 pandemic, Paper presented at International Conference of the French Finance Association (AFFI), May 26-28, Nantes, France.
24. Hernadez, E.E., Gavalas, D., Kougias, K., Kazas, C. and Kalliris, T., 2021, The benefits of utilizing Blockchain and Big Data in the logistics of shipping and ports, Paper presented at International Association of Maritime Economists (IAME) Conference, 25-28 November, Rotterdam, The Netherlands.
25. Christou, M. and Gavalas, D., 2021, Recovering Black Ports with Green Energy, Paper presented at International Association of Maritime Economists (IAME) Conference, 25-28 November, Rotterdam, The Netherlands.
26. Bourazana, S. and Gavalas, D., 2021, How can the climate risk along with the new IMO and UN regulations modify, be integrated and impact on the logistics decision making, Paper presented at International Association of Maritime Economists (IAME) Conference, 25-28 November, Rotterdam, The Netherlands.

27. Theodoridis, I. and Gavalas, D., 2021, Assessing the European Green Deal Impact on the Logistics, Shipping and Port Industries, Paper presented at International Association of Maritime Economists (IAME) Conference, 25-28 November, Rotterdam, The Netherlands.
28. Gavalas, D. and Christakis, G., 2022, How the derivatives market influence the shipping industry in a pandemic period? A glance at Covid19 era, Paper presented at World of Shipping Portugal Conference, January 27-28 2022, Portugal.
29. Gavalas, D. and Xenos, A., 2022, Banking crises, institutional roles and shipping finance, Paper presented at World of Shipping Portugal Conference, January 27-28 2022, Portugal.
30. Gavalas, D. and Vasileiadou, S., 2022, The Implementation of Basel IV Regulatory Framework upon Terminal Operators, Paper presented at World of Shipping Portugal Conference, January 27-28 2022, Portugal.
31. Angelis, D., Paltayian, G.N., Gavalas, D., Xanthopoulou, S. and Kessopoulou, E., 2022, An adjusted model for measuring customer satisfaction in e-services. Evidence from the Greek e-banking industry, Paper presented at International Conference on Contemporary Marketing Issues, July 8-10 2022, Naxos, Greece.
32. Lekakou, M., Gavalas, D., Remoundos, G., Katsounis, I. and Gota, M., 2022, Hackathons as a Sustainable Maritime Concept and Practice: The case of NAVS Blue Hackathon, Paper presented at EuroMed Academy of Business, September 21-23 2022, Palermo, Italy.
33. Gavalas, D. and Chrysafis, K., 2022, Validating Port Authorities' viability and growth through financial performance measures, Paper presented at International Association of Maritime Economists (IAME) Conference, 14-16 September, Busan, S.Korea.
34. Gavalas, D., Opsimouli, M. and Christakis, G., 2022, Supply Chain of Decarbonization: The case of Norwegian Ports, Paper presented at International Association of Maritime Economists (IAME) Conference, 14-16 September, Busan, S.Korea.
35. Stathaki, K., Vaggelas, G., Gavalas, D. and Tsatsaronis, M., 2022, Cruise Pricing Strategy for Profit Maximization: a Game Theory Approach, Paper presented at International Association of Maritime Economists (IAME) Conference, 14-16 September, Busan, S.Korea.
36. Gavalas, D. and Syriopoulos, T., 2022, Port Logistics Consideration under ESG Disclosures: does Firm Value & Performance exist?, Paper presented at 12th National Conference of the Financial Engineering and Banking Society, 19-20 of December, Egaleo Park Campus, University of West Attica, Athens.
37. Gavalas, D., 2022, Filtering green Logistics, Shipping and Ports through Sustainability Criteria, Paper presented at 16th World Conference on Transport Research, July 17-21, 2023, Montreal, Canada.
38. Gavalas, D., 2022, Supply Chain Integration through Freight Rates Equilibrium, Paper presented at Shipping, Sustainability & Solutions Conference, March 2-3, 2023, Hamburg, Germany.
39. Gavalas, D., Christakis, G. and Kotsyfakis, A., 2023, The Nicaraguan Canal: Challenges and Prospects across the economic framework and how it affects the cost structure of Trade and Shipping, Paper presented at International Association of Maritime Economists (IAME) Conference, September 5-8, 2023, Long Beach, California.
40. Gavalas, D. and Tsansizis, V., 2023, An Analysis of the Correlation Between the Baltic Dry Index and Wheat Futures Contracts, Paper presented at International Association of Maritime Economists (IAME) Conference, September 5-8, 2023, Long Beach, California.
41. Gavalas, D., Vaggelas, G. and Tsatsaronis, M., 2023, Fleet utilization as a parameter of financial and shareholders performance: an insight into listed companies, Paper presented at International Association of Maritime

Economists (IAME) Conference, September 5-8, 2023, Long Beach, California.

42. Gavalas, D., Lekakou, M., Katsounis, I. and Christakis, G., 2023, SME Funding as Innovation Driver for Blue Growth: unfolding the Blue Financing Mechanism, Paper presented at 12th International Research Meeting in Business and Management (IRMBAM) Conference, July 6-8, 2023, Nice, France.
43. Katsounis, I., Gavalas, D., Lekakou, M., and Christakis, G., 2023, Is the maritime profession still attractive? The case of Greece, Paper presented at European Marine Science Educators Association (EMSEA) Conference, October 16-18, 2023, Batumi, Georgia.
44. Gavalas, D., and Charitos, M., 2024, Navigating the Greek Maritime Industry: Practices, Trends and Opportunities for Norwegian Exports, Paper presented at Experience Conference, Norwegian Maritime Exporters, January 23rd, Ålesund, Norway.
45. Gavalas, D., Charitos, M., and Bisias, I., 2024, Modernizing the Greek Passenger Shipping Industry: Fleet Renewal, Environmental Challenges, and Market Dynamics, Paper presented at International Association of Maritime Economists (IAME) Conference, June 26-28, 2024, Valencia, Spain.
46. Katsounis, I., Gavalas, D., and Kizos, T., 2024, Sailing Through Generations: A Sociological Inquiry Into Seafaring Profession, Paper presented at 16th ESA Conference, August 27-30, 2024, Porto, Portugal.
47. Gavalas, D., and Katsounis, I., 2024, Navigating Yacht Cruisers' Sociology: A Comprehensive Study on Destination Development and User-Driven Logistics for Enhanced Cruising Facilities and Experiences, Paper presented at European Marine Science Educators Association (EMSEA) Conference, September 23-26, 2024, Zadar, Croatia.
48. Katsounis, I., and Gavalas, D., 2024, Ocean Literacy as a Catalyst for Sustainable Blue Economy Development in Greece, Paper presented at European Marine Science Educators Association (EMSEA) Conference, September 23-26, 2024, Zadar, Croatia.
49. Theodorou, P., and Gavalas, D., 2024, Enhancing Inclusive Ocean Literacy through Innovative Educational Practices and Technologies, Paper presented at European Marine Science Educators Association (EMSEA) Conference, September 23-26, 2024, Zadar, Croatia.
50. Boviatsis, M., Syriopoulos, T., and Gavalas, D., 2024, Legal Aspects of Cold Ironing, Paper presented at International Conference on Material Handling, Constructions and Logistics, December 12-14, 2024, Bar, Montenegro.
51. Gavalas, D., Boviatsis, M., and Katsounis, I., 2024, The Role of Automation and Robotics in Minimizing Vessel and Port Accidents, Paper presented at International Conference on Material Handling, Constructions and Logistics, December 12-14, 2024, Bar, Montenegro.
52. Gavalas, D., 2025, Green Gains: Aligning Profitability with Sustainable Investment in Ports and Shipping, Paper presented at 9th Plenary Meeting of the Global Shipping Think Tank Alliance, July 2-5, 2025, Naples, Italy.
53. Katsounis, I., Slišković, A., and Gavalas, D. 2025, Rethinking Governance in the Blue Economy through Integrating Sustainability, Social Cohesion and Social Acceptance. 3rd EU-CONEXUS Conference: "Transformative Research for Urban Coastal Sustainability". 21-23 October 2025. Valencia, Spain.
54. Gavalas, D., 2025, Green Gains: Aligning Profitability with Sustainable Investment in Ports and Shipping, Paper presented at Silk Road Ports Green and Smart Development initiative, November 23-29, 2025, Xiamen, China.
55. Boviatsis, M. and Gavalas, D., 2026, Legal Implications of Cold Ironing in Maritime Transport: Regulatory Fragmentation, Compliance Challenges, and Policy Convergence, Paper presented at International Association of Maritime Economists (IAME) Conference, June 30 - July 3, Singapore.

Working Papers

1. Lekkos, I., Staggel, I. and Gavalas, D., 2014, Greece's Progress towards Stabilization, Piraeus Bank Group, Economic Analysis & Markets Unit, April 2014.
2. Lekkos, I., Staggel, I. and Gavalas, D., 2014, A first realistic (and quite positive) step by the European Union (EU) with regard to the Greek economy, Piraeus Bank Group, Economic Analysis & Markets Unit, April 2014.
3. Lekkos, I., Staggel, I. and Gavalas, D., 2014, The Sustainability of Greek Public Debt through 10 Memoranda, Piraeus Bank Group, Economic Analysis & Markets Unit, June 2014. Available online at: <file:///C:/Users/you/Downloads/The-Sustainability-of-Greek-Public-Debt-through-10-Memoranda-en.pdf>
4. Lekkos, I., Staggel, I. and Gavalas, D., 2014, Macro Policies start to bear fruit, Piraeus Bank Group, Economic Analysis & Markets Unit, September 2014. Available online at: <http://www.piraeusbankgroup.com/en/market-analysis-treasury/advanced-financial-analysis/greek-economic-reports/greek-economic-analysis/2014/macro-policies-start-to-bear-fruit>
5. Lekkos, I., Staggel, I. and Gavalas, D., 2014, Non-autoregressive thoughts on the Greek economy, Piraeus Bank Group, Economic Analysis & Markets Unit, September 2014.
6. Lekkos, I., and Gavalas, D., 2015, International award for the Greek "flag" and the value of the Greek-owned merchant fleet, Piraeus Bank Group, Economic Analysis & Markets Unit, March 2015. Available online at: <http://www.piraeusbankgroup.com/en/market-analysis-treasury/advanced-financial-analysis/greek-economic-reports/greek-economic-analysis/2015/greek-owned-merchant-fleet-review-march-2015>
7. Lekkos, I., and Gavalas, D., 2015, Exploring the "tramp shipping" market, Piraeus Bank Group, Economic Analysis & Markets Unit, April 2015. Available online at: <http://www.piraeusbankgroup.com/en/market-analysis-treasury/advanced-financial-analysis/greek-economic-reports/greek-economic-analysis/2015/greek-owned-merchant-fleet-review-april-2015>
8. Lekkos, I., Staggel, I. Angelopoulou, A. and Gavalas, D., 2015, A Casual Observer's Guide to the Greek Economy, Piraeus Bank Group, Economic Analysis & Markets Unit, May 2015. Available online at: <http://www.piraeusbankgroup.com/en/market-analysis-treasury/advanced-financial-analysis/greek-economic-reports/greek-economic-analysis/2015/observers-guide-to-the-greek-economy>
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12. Gavalas, D. and Dikaios, G., 2025, Connecting Opportunities: Greece's Strategic Role in the India-Middle East-Europe Economic Corridor (IMEC), ELIAMEP, Policy Briefs, Published on:22/01/2025, <https://www.eliamep.gr/wp-content/uploads/2025/01/Policy-brief-194-GAVALAS-and-DIKAIOS.pdf>

Academic Distinctions

- Second successful in the exams of the Greek State Scholarships Foundation, 2004, in MSc Multicultural Education.
- First alternate at the Bilateral Academic Exchange Program 2012, between Greece and Armenia.
- Nominee for the Commonfund Prize 2015, granted by the Newton Centre for Endowment Asset Management, Judge Business School, University of Cambridge.
- Nominee for the Best Published Manuscript Award 2015, granted by Maritime Policy & Management: The flagship journal of international shipping and port research.
- First prize in the Economics Committee, at the 3rd European Central Bank Simulation Conference (GetInvolved) 2019 - supervisor.
- First successful at the Bilateral Academic Exchange Program 2020, between Greece and Poland, Ministry of Foreign Affairs in Greece.
- The MSc in Supply Chain & Purchasing Management delivered at Audencia Business School ranked 16th worldwide in the QS ranking among all relevant MSc programs (2020, 2021, 2022).
- Second prize in the 8th Annual Greek Transport Award Competition of the Hellenic Chamber of Commerce and Transport Business Association (Dec. 2024).
- First prize in the 15th International Maritime Transport and Logistics Conference (MARLOG 15), February 8–10, 2026, Alexandria, Egypt.

Editorial Member / Reviewer in Academic Journals (selectively)

- Transportation Research Part E: Logistics & Transportation review
- Transport Reviews
- Maritime Policy & Management
- Supply Chain Management
- Journal of Shipping & Trade
- Transport Policy
- Transportation Research Part B: Methodological

Educational Interests

Teaching methods, open learning techniques, e-learning, executive education, student-centered/ motivated approaches, personal concern for pedagogical-psychological-behavioral studies

Membership of Professional Bodies & Learned Societies

- Greek Logistics Association
- International Association of Maritime Economists
- European Marine Science Educators Association
- Hellenic Finance and Accounting Association
- International Atlantic Economic Society
- Multinational Finance Society
- European Finance Association
- Global Shipping Think Tank Alliance

Administrative Responsibilities (indicatively)

- Deputy Representative of the Department of Shipping, Trade & Transport, at the University of the Aegean (2020-2021)
- President of the Committee for supplies and services monitor and receipt, School of Business Studies, University of the Aegean (during 2021)
- Member of the Greek Federation of Associations of Teaching and Research Staff of Higher Education Institutions – POSDEP (Since 2024)
- Member of the Gender Equality Committee of the National Kapodistrian University of Athens (since 2025)
- Member of the Greek Organization for Standardization (ELOT) Technical Committee for the Shipping, Ports, Environment - ELOT/TC6/WG1 (since 2025)
- Member of the ISO Technical Committee for the Ports and Terminals (Greek sub-committee) - ISO/TC8/SC27 (since 2025)
- Reviewer of KA122_2026 Erasmus programs

Projects involved (indicatively)

- Promotion and technical documentation of the Greek shipbuilding tradition and naval history (NAFS), (2017-2021)
- Aegean - North Aegean Knowledge, Innovation & Entrepreneurship Communities, e-Aegean Communities (2021-2023)
- Feasibility study for the control of the sustainability of the submarine link between Perama (Piraeus) and Salamina island (2021-2022)
- Maritime Innovative Network of Education for Emerging Maritime Issues (MINE-EMI), Project Partner (2021 – 2023)
- Creating my own business, Interreg Greece-Cyprus 2014-2020, "Transnational network to promote entrepreneurship in print-disabled people using smart library access tools", acronym "OMIROS" (2023)
- B2SEA, undertake a Market Analysis and Business Intelligence Report of the Greek Maritime Landscape, Norwegian Embassy in Athens (2023-2024)
- ELEctrification of Coastal TRANsport in Greece (ELECTRA-GR), explore efficient ways to facilitate the transition of the existing Greek ferry system to a more sustainable operation, through the use of pure electric and/or hybrid vessels, taking advantage of Norway's know-how and Greece's experience (2024-2026)
- Inclusive Coastal Resilience in the Euro-Med (INCORE-MED), Interreg EuroMed program, Protecting, restoring and valorising the natural environment and heritage (2025-2028), Lead Partner

Professional Appointments

Dec. 2015 – Dec. 2019	Piraeus Bank Group – Cultural Foundation <i>Local Coordinator</i>
March 2014 – November 2015	Piraeus Bank Group – Economic Analysis & Markets <i>Economic Analyst</i> Greek Economy Analysis, Shipping market trends, Macro indices forecasting
March 2013 – March 2014	Piraeus Bank Group – Shipping Division – <i>Account Officer</i> Cash Flow Analysis, Risk Management Control, Portfolio Update & Analysis, Loans follow-up, Export Credit Approval memos preparation
May 2011 - March 2013	Marfin Egnatia Bank (<i>tbr</i> Cyprus Popular Bank) – Shipping Division

Shipping Analyst

Credit Appraisal, Risk Management Control, Trade Documentation, Receivables Discounting, Forfaiting, Factoring, Payables Finance, Dynamic Discounting, Pre-shipment finance

August 2008 - May 2011

Marfin Egnatia Bank – Shipping Loans Administration

Junior Shipping Officer

Loans follow-up, insurances, conditions precedent, loan documentation due diligence, facilities disbursements

February 2007 – August 2008

Egnatia Bank – Retail – *Junior Retail Officer*

Contracts processing, statistics analysis, cooperating with the credit approval committee

May - October 2004

Athens 2004 – *Media Lodging Duty Manager*

Superintendent of the construction process in the reporters' lodging, financial support, communication channel between the BoD & the lodging manager, press spokesman

Professional Distinctions

- *Best Shipping Finance Team in Greece*
Marfin Egnatia Bank – handed at the World Finance Shipping Awards, 2010
- *Deal of the Year Award*
Investment Bank of Greece - Marfin Egnatia Bank - handed by Marine Money shipping journal, 2010

Personal Distinctions

Scout of the Greek Nation (2000)

Other Information

- Computing: Windows, MS Office, Internet, E-views, Datastream, Bloomberg
- Foreign Languages: English (excellent), Spanish (good), German (good), French (basic), Chinese (basic)
- Military Service: fulfilled
- Personal Interests: scouting, mountaineering, travelling, music, cinema, literature, acting